

## In Memoriam:

MackAY, James Clifford (Cliff) [UNTD BRUNSWICKER '66 U-25xx] (1948 - 2012)

Born: Vancouver, B.C. March 15, 1948

Married: Joan Salstrom, 1986

Children: Daniel (dec.), Christopher, Lisa

Grand children Anthony, Allison, Brytnie, Tyler, Molly, Harrison and Logan

Great Grandchildren: Cassidy, Dylan, Brooklyn, Ryan and Aria

Mother and Stepfather: Vivian and Jim Pearn

Naval Reserve 1966-1984

Graduate of the University of New Brunswick, B.A. (Hons.), Economics and History, 1970

McMaster University, M.A. Economics, 1971

Various positions at Department of Industry Canada 1971 – 1992

Senior Vice-President, Spar Aerospace Ltd. 1992-1997

President and CEO, Air Transport Association of Canada, 1997-2006

President and CEO, Railway Association of Canada, 2006-2012

## DIRECTORSHIPS, AWARDS, HONOURS

C.D. Howe Award

Director, NAV Canada

Chairman, Aerospace Industry Association of Canada

Director, National Air Museum Society

Director, The Inverness Group

Director, Canadian Heartland Training Railway

## Railway Association of Canada Mourns Passing of Cliff Mackay

OTTAWA, January 27, 2012

The Board of Directors of The Railway Association of Canada (RAC) today announced the passing of its President and C.E.O. Cliff Mackay, on January 26th after a brave battle with cancer. Cliff was in his 64<sup>th</sup> year and is survived by his mother and stepfather, wife Joan, two children, seven grandchildren and five great grandchildren, and was predeceased by his father and one son.

"The Board wishes to acknowledge Cliff's valuable contribution to the leadership of the Association and our industry and wishes to express its sincere condolences to his family," said Claude Mongeau, Chairman of RAC, and President and C.E.O. of CN. "His spirit and wise counsel will be sorely missed by the Board, employees and members of the RAC."

**"RAC staff was inspired by the way he dealt with his illness with no complaint, a fighting spirit and endless optimism," said Bruce R. Burrows, Vice President, Public and Corporate Affairs. "He was a fine leader, a valued colleague, and a good friend. We will miss him profoundly."**

Under his leadership, the industry worked in close partnership with various government and regulatory agencies to accomplish a great many benefits, including a successful review of the Railway Safety Act Review Panel for which results are now before Parliament. Other industry efforts during his tenure resulted in increased capital cost allowances for Canadian railways that generated significant savings and investment for the industry and new infrastructure support for short line railways.

Prior to his appointment to the RAC, Cliff had a distinguished career in the aerospace industry and the federal government. He was President and C.E.O. of the Air Transport Association of Canada (ATAC), a Board member of NAV CANADA, Senior Vice President at Spar Aerospace and Chairman of the Board of the Aerospace Industry Association of Canada (AIAC). His twenty years of experience in the federal government culminated in his appointment as Senior Assistant Deputy Minister, Industry and Regional Operations, at Industry Canada.

Mr. Burrows, a V.P. of the RAC since 2000, was recently appointed interim President and C.E.O. until a decision is made on who will be named as the new RAC leader.